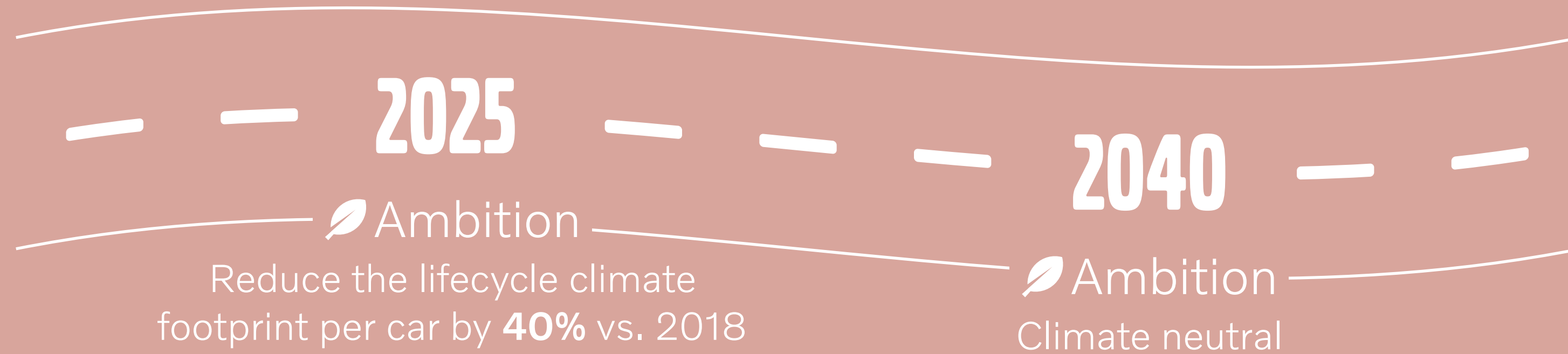


# ACTING NOW TO BE CLIMATE NEUTRAL BY 2040



 Emissions reduction ambitions for 2025:


**-25%** Supply chain

**-25%** Operations

**-50%** Car

 New Recharge car line:

 2020 sales:  
**20%** plug-in hybrid

 2025 sales:  
**50%** battery electric  
**50%** plug-in hybrid

 Incentives to encourage electrified driving